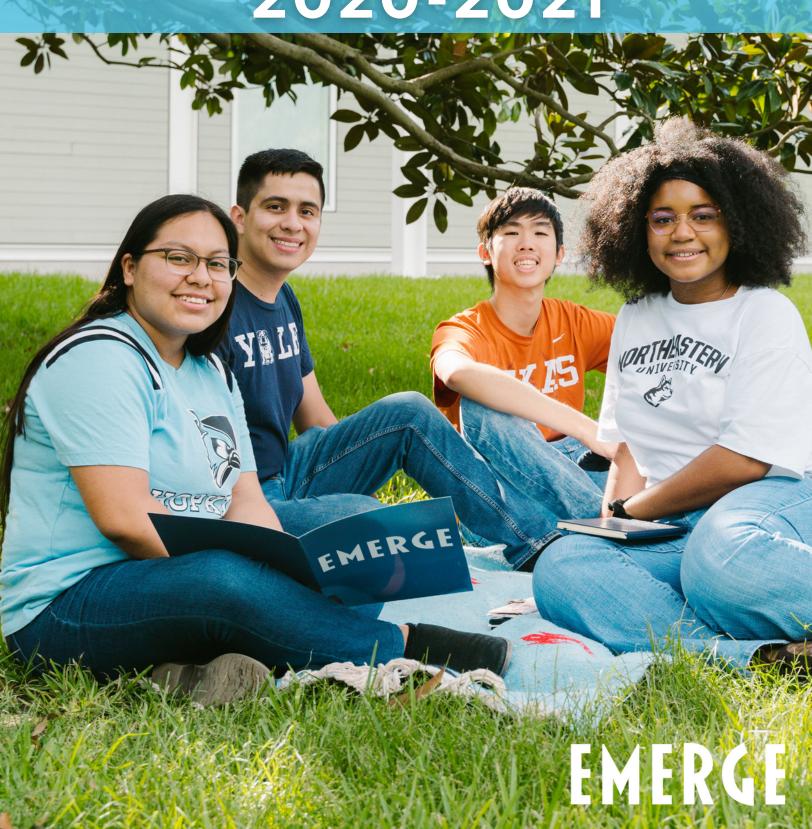
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2020-2021





The mission of EMERGE is to empower and prepare high-performing students from underserved communities to attend and graduate from selective colleges and universities across the nation.

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Message from our Executive Director



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2020-2021 Highlights



High School Program



College Success Program





Donor Recognition

MESSAGE FROM OUR EXECUTIVE DIRECTOR

The 2020-2021 school year was a time of learning, introspection, and deep reflection for EMERGE.

We entered the school year serving our largest class to date—2,800 students across five public school district partners (Spring Branch, Spring, Klein, Aldine and Houston Independent School Districts) and over 150 colleges and universities. Despite the many challenges, EMERGE students persevered:

- 98% of our students applied to a selective college
- 96% were accepted to a selective college
- 92% enrolled in a four-year college
- 74% enrolled in a selective four-year college

While we achieved incredible outcomes, the last year has taken an emotional toll on our students and staff as well as our district and college partners. The pandemic disproportionately impacted the students and families that we serve, and we have witnessed the direct outcomes. Students have lost immediate family members to the virus; learning loss is rampant — large numbers of EMERGE students have struggled academically, with some facing failing grades for the first time in their academic careers; mental health issues are at an all-time high; and many of our students who typically opted to explore colleges outside of the Houston limits made the difficult decision to stay home.

EMERGE has spent 11 years building a best-in-class model that is laser-focused on selective college access and completion. The pandemic has forced us to reshape this model to meet our students' needs in this unprecedented time. Over the past year, we launched new initiatives to adapt our program to the current landscape:

• Virtually hosting after-school sessions, summer college tours, and fall college recruitment fairs.



- Launching the "College Champions Board" to learn from leading selective college admissions professionals about the major shifts and changes to admissions during the pandemic to ensure our advising strategies remain relevant and up-to-date.
- Conducting the first diversity, equity, and inclusion audit to identify areas of growth and opportunity for EMERGE.
- Formalizing eight new college partnerships to ensure our students gain exposure to and graduate from top institutions. They include: Brandeis University, Occidental College, Pitzer College, Rice University, Saint Mary's College (IN), University of Richmond, University of Virginia, and Wabash College.

Thank you to all of our supporters and partners who have stepped up for EMERGE during the most difficult period in our history—we could not have done it without you. The time is now to ignite our passion to drive equity and college access for Houston students. The world has changed. It will take all of us to address the adverse long-term educational impact of the pandemic on the next generation of leaders.

Trisha CornwellExecutive Director

"All I needed was the chance to imagine a different story for myself."



OUR MODEL

DISTRICT PARTNERSHIP MODEL

EMERGE partners with traditional public school districts to identify high-performing students from underserved communities to join the program. We work together to eliminate barriers and build systems to ensure more students have the information, tools, and support to apply to the nation's top colleges and universities.





BEST-IN-CLASS ADVISING

Our goal is for every EMERGE senior to be one of the most competitive college applicants in the country. To do this, we reduce the student-to-college counselor ratio from 500:1 to 60:1 and focus on elevating the student profile. Between 10th and 12th grade, our team provides course and extracurricular advising, biweekly after-school sessions, SAT preparation, and support to enroll in a high-impact summer opportunity.

SELECTIVE COLLEGE EXPOSURE

Every summer, sophomores and juniors in the EMERGE program tour colleges in regions across the country. These trips are critical to building a college-going and selective-college mindset among students.





COLLEGE PERSISTENCE AND PARTNERSHIPS

The "to-through-and-thrive" vision of the college success team is built on the belief that, for students from low-income communities, getting accepted into a selective college is not enough. Our goal is for students to graduate on-time and be prepared to thrive in the job market. The college success team is prioritizing formalizing partnerships with colleges and universities to increase financial aid packages and to enhance the on-campus support services available to first-generation students from low-income communities.

2020-2021 HIGHLIGHTS

We served our largest class ever, of 2,800+ students.





When COVID forced us to cancel summer college tours, we pivoted to offer virtual visits featuring 36 colleges and universities with 279 students participating.



We formalized 8 key college partnerships, including Washington University at St. Louis, Rice, and UVA. We paired students with
Houston-area
companies for 8- to 10week internship
opportunities designed
to improve their
leadership and
professional skills.



We hosted career roundtables to connect students and alumni with leading professionals across a variety of industries for intimate engagement and learning opportunities.





Our mentor program paired high school seniors with community and business leaders to offer career and cultural exposure opportunities and to build long-lasting connections.



We helped re-enroll students who were forced to stop out of college due to COVIDrelated emergencies. We completed a Diversity, Equity, and Inclusion audit and began drafting a three-year DEI plan.



They saw the potential I had before I could even realize my own capabilities.

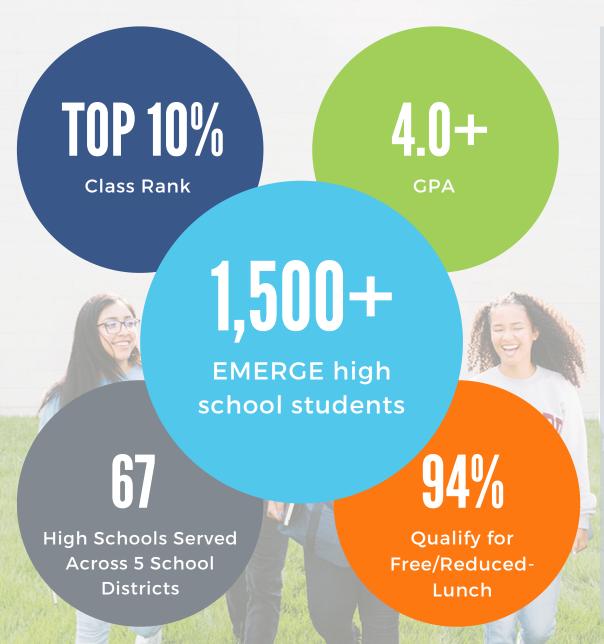
JORGE P.M.

Spring Early College Academy '22 Columbia University '26

My favorite memory with EMERGE is opening my Columbia University acceptance letter. I can vividly remember the shock that I felt when it said "congratulations" on my computer screen. Instantly my mom, aunt, friends, and EMERGE program manager screamed in excitement seeing that I had been accepted to my dream school. So many thoughts went through my head, but the most important one was how EMERGE was an essential aspect to getting here. EMERGE has provided me with a multitude of opportunities that I never knew were there for me. Thank you so much EMERGE!



HIGH SCHOOL PROGRAM



The Challenge

13⁰/₀

of students from
Houston's low-income
communities are
expected to receive any
sort of postsecondary
credential.

60%

of high-achieving students from low-income communities across the nation successfully matriculate to the selective college or university they've committed to attend.

Our Impact

98%

EMERGE students applied to at least one selective college or university 96%

EMERGE students were accepted to at least one selective college or university 92%

EMERGE students matriculated to a fouryear college or university 74%

EMERGE students matriculated to a selective four-year college or university

COLLEGE SUCCESS PROGRAM



1,300+ college students



150+

colleges and universities attended

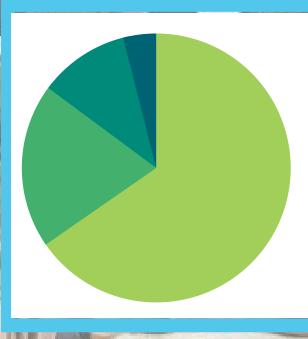


of the EMERGE college Class of 2021 are on track to graduate in six years.



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formal partnerships with universities including UT-Austin, the University of Rochester, and Notre Dame.



Demographics

High school and college

65% Latino/Hispanic 20% African American 11% Asian American 4% White

COLLEGE PARTNERSHIPS

At EMERGE, our core value of equity grounds our work. We believe that by building strategic partnerships with colleges and universities, we will, together, increase access and opportunity for high-performing students from underserved communities across the country. Every partnership we develop aims not only to improve access and affordability for our students, but also to ensure that we are working collectively to create inclusive policies, advising strategies, and persistence practices that ensure all students feel like they belong on campus and thrive post-graduation.

Schools that enter into a formal agreement with EMERGE commit to:



Collaborate with EMERGE on exposure opportunities, recruitment, admissions, and transition support.



Meet 100% of the demonstrated financial need of EMERGE students all the way through graduation.



Provide comprehensive student persistence support through graduation.



Offer specialized support to students who are the first in their families to attend college.

Our Partners

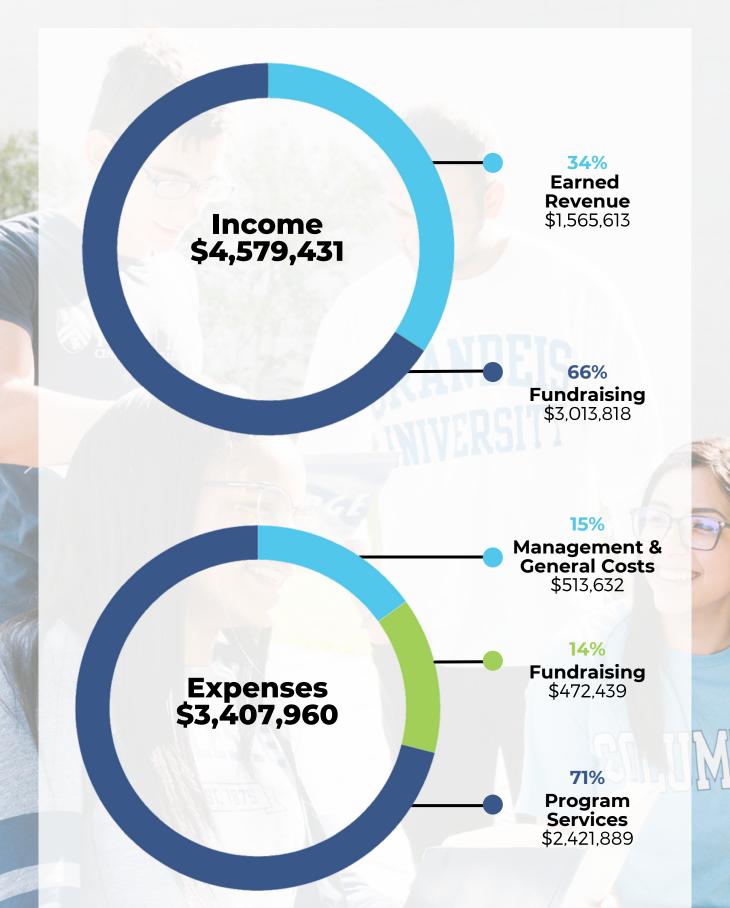
Colby College
Colgate University
HCC Honors College
Occidental College
Pitzer College
Rice University

St. Mary's College
Trinity College
University of Notre Dame
University of Richmond
University of Texas at Austin
University of Virginia
Wabash College

STATEMENT OF FINANCIAL POSITION

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ny 51, 2021		
ASSETS		
Cash and cash equivalents	\$4,076,297	
Government contributions receivable	\$289,267	
Other contributions receivable	\$710,500	
Prepaid expenses and other assets	\$39,498	
Total assets	\$5,115,562	
LIABILITIES		
Accounts payable and accrued expenses	\$22,855	
Deferred Revenue	\$29,026	
Refundable advance - special events	\$2,500	
Total liabilities	\$54,381	
NET ASSETS		
Without donor restrictions	\$3,779,880	
With donor restrictions	\$1,281,301	
Total net assets	\$5,061,181	
Total liabilities and net assets	\$5,115,562	
as of July 31, 2021 REVENUE		
Contributions: Government grants	\$609,259	
Contributions: Other	\$2,045,226	
Program services fees	\$1,565,613	
Special events	\$359,333	
Total revenue	\$4,579,431	
EXPENSES		
Program services	\$2,421,889	
Management and general	\$513,632	
Fundraising	\$472,439	
Total expenses	\$3,407,960	
Changes in net assets	\$1,171,471	
Net assets, beginning of year	\$3,889,710	
Net assets, end of year	\$5,061,181	
•	72,22.,.01	



In FY21 our program services budget accounted for a smaller than usual portion of our total expenses because many major program expenses, such as costs related to annual college tours which were cancelled, were not incurred. Also, these figures do not include an additional \$1.9 million in program costs that were incurred as part of our contract to operate the EMERGE program in the Houston Independent School District. Combined program costs would be approximately \$4,332,000 or 81% of total costs for fiscal year 2021.

THANK YOU TO OUR SUPPORTERS

\$100,000+

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\$1,000 - \$4,999

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